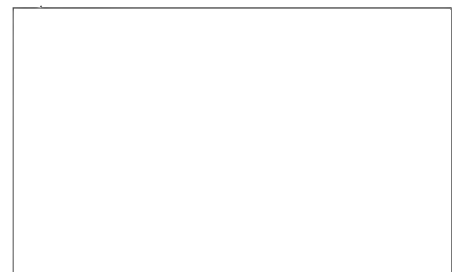


PROPOSED TALKING POINTS
FOR
WILLIAM H. WEBSTER
DIRECTOR OF CENTRAL INTELLIGENCE
BEFORE THE
FBIS BUREAU CHIEFS AND SENIOR OFFICERS
SEPTEMBER 22, 1988

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INTRODUCTION. COMMENTS ABOUT VISIT TO FBIS

- I'D LIKE TO WELCOME THOSE OF YOU WHO ARE BACK IN TOWN THIS WEEK FOR THE ANNUAL FBIS BUREAU CHIEFS CONFERENCE. AND I'D LIKE TO SAY HELLO AGAIN TO ALL OF YOU I SAW WHEN I VISITED RESTON SEVERAL WEEKS AGO.
 - MY VISIT TO RESTON HAS REINFORCED MY VIEW THAT INFORMATION FROM OPEN SOURCES IS ABSOLUTELY VITAL IN OUR OVERALL INTELLIGENCE EFFORT.
 - ANALYSTS AND POLICYMAKERS AT THE HIGHEST LEVELS OF OUR GOVERNMENT DEPEND ON THE INFORMATION FILED BY THE FBIS FIELD BUREAUS, AS WELL AS MATERIAL DISSEMINATED BY THE FBIS WIRE AND PUBLISHED IN THE DAILY REPORT.
- IN MAY, I BRIEFED PRESIDENT REAGAN ON FBIS'S ABILITY TO RECEIVE FACSIMILE COPIES OF MOSCOW NEWSPAPERS IN RESTON

AHEAD OF THEIR PUBLICATION IN SOVIET CITIES.¹ I CAN
ASSURE YOU THAT THE PRESIDENT IS WELL AWARE OF THE FINE
WORK DONE BY FBIS, IN THIS AND OTHER AREAS.

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- EVAN HINEMAN AND [REDACTED] HAVE KEPT ME ABREAST OF FBIS'S
MODERNIZATION PROGRAM, INCLUDING THE AUTOMATION OF SIX FIELD
BUREAUS IN THE PAST YEAR.
- I WAS VERY IMPRESSED WITH THE PEOPLE I MET WHEN I VISITED
RESTON. I HAVE OBSERVED THAT FBIS PEOPLE HANDLE PRESSURE WELL
AND ARE ACCUSTOMED TO TIGHT DEADLINES -- INVALUABLE TRAITS IN
THE INTELLIGENCE BUSINESS.

AGENCY'S MAIN RESOURCE PRIORITIES

- I CANNOT REMEMBER, IN THE TEN YEARS I HAVE BEEN IN WASHINGTON, A
TIME WHEN THERE HAVE BEEN SO MANY REGIONAL DEVELOPMENTS
OCCURRING ALMOST SIMULTANEOUSLY -- THE SOVIET WITHDRAWAL FROM
AFGHANISTAN, THE ARMS CONTROL INITIATIVES, ALL THE PROBLEMS IN
CENTRAL AMERICA, THE EMERGENCE OF THE PEOPLE'S REPUBLIC OF CHINA
AS A MAJOR ARMS SUPPLIER -- A WHOLE RANGE OF ISSUES.

- OUR MAJOR TASK -- NOW AND IN THE FUTURE -- IS IMPROVING THE AGENCY'S ABILITY TO ADDRESS AND TAKE ACTION ON ISSUES THAT ARE VERY IMPORTANT TO POLICYMAKERS.
- BUT IMPROVING OUR ABILITY TO HELP POLICYMAKING DEMANDS AN INVESTMENT IN OUR PROGRAMS AND OUR PEOPLE.
- I'D LIKE TO TALK TODAY ABOUT WHAT I CONSIDER TO BE THIS AGENCY'S MAJOR RESOURCE PRIORITIES--WHERE WE WILL BE SPENDING OUR MONEY-- DURING THE NEXT FEW YEARS. AND AS OUR RESOURCES BECOME MORE LIMITED, WE WILL HAVE TO EXAMINE OUR PROGRAMS CAREFULLY SO THAT WE CAN MEET OUR CURRENT NEEDS AND STILL MAKE ROOM FOR NEW IDEAS.

THE SOVIET UNION

- THE SOVIET UNION CONTINUES TO BE OUR TOP INTELLIGENCE PRIORITY. DURING THE NEXT FEW YEARS, WE PLAN TO INCREASE OUR COLLECTION, PROCESSING, AND ANALYSIS OF TECHNICAL DATA ON SOVIET WEAPONS SYSTEMS AND MILITARY FORCES.
- WITH THE INF TREATY AND THE PROSPECT OF START AND PERHAPS OTHER TREATIES, ARMS CONTROL MONITORING WILL DEMAND MORE RESOURCES AND EVEN BETTER IDEAS. I KNOW THAT FBIS HAS MADE

A MAJOR CONTRIBUTION IN SUPPORTING THE INF TREATY
MONITORING PROCESS. THAT SUPPORT HAS BEEN ESSENTIAL.

SECURITY AND COUNTERINTELLIGENCE

- WE PLAN TO DEVOTE MORE RESOURCES TOWARD PROTECTING OUR PEOPLE,
OPERATIONS, AND FACILITIES FROM HOSTILE INTELLIGENCE SERVICES.
DURING THE NEXT FEW YEARS, WE HOPE TO ACQUIRE EQUIPMENT TO
PROTECT OUR FACILITIES OVERSEAS. WE ALSO PLAN TO STEP UP
COUNTERMEASURES, INCLUDING RESEARCH AND DEVELOPMENT IN TECHNICAL
AND PERSONNEL SECURITY.

-- A VERY IMPORTANT PART OF THIS OVERALL SECURITY PROGRAM IS
EXPANDING THE COUNTERINTELLIGENCE CENTER CREATED THIS YEAR.

THE TERRORIST THREAT, THE NARCOTICS PROBLEM

- IMPROVING THE AGENCY'S ABILITY TO COUNTER TERRORIST ACTIVITIES
AND TO COUNTER NARCOTICS PRODUCTION AND TRAFFICKING ARE ALSO
MAJOR PRIORITIES FOR THIS AGENCY.

NEW TECHNOLOGIES

- WE LIVE IN AN AGE OF TECHNOLOGICAL BREAKTHROUGHS AND CHANGE.
NEW ELECTRONICS, IMPROVEMENTS IN PLASTICS TECHNOLOGY, AND

DEVELOPMENTS IN SENSOR TECHNOLOGY ARE JUST SOME OF THE ADVANCES
WE ARE SEEING. WE NEED TO TAKE THE VERY BEST OF THESE
TECHNOLOGIES AND APPLY THEM TO OUR WORK.

INFORMATION HANDLING

- IN DEVELOPING THE FBIS MODERNIZATION PROGRAM, YOU BECAME VERY FAMILIAR WITH THE CHANGES THAT HAVE TAKEN PLACE IN MANAGING INFORMATION. AS AN AGENCY, WE ARE LOOKING TO IMPROVE ON OUR ABILITY TO HANDLE INFORMATION. THE INITIATIVES WE ARE PLANNING INCLUDE MODERNIZING OUR OVERSEAS AND HOME-BASED COMMUNICATIONS SYSTEMS. WE WILL ALSO BE EXPANDING OUR COMPUTING CAPABILITIES AND UPGRADING COMPUTER SECURITY.

FACILITIES

- IT IS OUR INTENTION TO EXPAND THE [REDACTED] AND
CONTINUE RENOVATIONS FOR [REDACTED]

-- I WANT TO EMPHASIZE HERE THAT WE ARE BUDGETING FOR THE FULL

DEVELOPMENT OF [REDACTED] WE ARE PLANNING ONE

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MILLION SQUARE FEET OF ADDITIONAL OFFICE SPACE [REDACTED]

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[REDACTED] IN RESTON. OUR BUDGET CALLS FOR ARCHITECTURAL AND

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ENGINEERING DESIGNS [REDACTED]

STRENGTHENING INTERNAL MANAGEMENT

I'VE TALKED FOR A WHILE ABOUT RESOURCE PRIORITIES. NOW I'D LIKE TO DISCUSS SOME OF THE STEPS WE HAVE TAKEN TO STRENGTHEN OUR INTERNAL MANAGEMENT.

INSPECTOR GENERAL'S OFFICE

- EIGHT MONTHS AGO, I INCREASED THE AUTHORITY OF THE INSPECTOR GENERAL'S OFFICE AND THE SIZE OF THE INVESTIGATIVE STAFF. WE ARE STAFFING THIS OFFICE WITH OUR MOST TALENTED, MOST HIGHLY RATED GS-15 THROUGH SIS-3 OFFICERS FROM ACROSS THE AGENCY.

-- I WANT TO EMPHASIZE THAT I VIEW SUCCESSFULLY SERVING ON THE INSPECTOR GENERAL'S STAFF AS A KEY ASSIGNMENT LEADING TO MORE SENIOR POSITIONS IN THE AGENCY.

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CONCLUSION

- AS ALL OF YOU IN FBIS KNOW, INTELLIGENCE IS PREEMINENTLY AN AFFAIR OF PEOPLE.

-- SINCE WE CANNOT ADD AS MANY NEW PEOPLE TO OUR RANKS AS WE MIGHT LIKE DURING THE NEXT FEW YEARS, WE WILL HAVE TO REDOUBLE OUR EFFORTS TO KEEP OUR TALENTED PEOPLE. FOR US, AS MANAGERS, THAT IS A NUMBER ONE PRIORITY.

- I'LL BE HAPPY NOW TO ANSWER ANY OF YOUR QUESTIONS.